



REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS 2026

Commission

Kings Regional Service Commission

**To be submitted to the:
Department of Environment and Local Government
Community Finances Branch
P.O. Box 6000, 2nd Floor, Marysville Place
Fredericton, NB E3B 5H1**

Please note: This checklist is part of the Budget Form and must be completed, signed and returned with your budget.

Regional Service Commission Budget

☒

Page RSC-1 is signed and sealed

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Funds' Surpluses and Deficits are brought forward in accordance with paragraphs 27(7) and 27(8) of the *Regional Service Delivery Act*

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- Cooperative & Regional Planning Services Fund

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- Local Planning Services Fund

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- Solid Waste Services Fund

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- Electricity Generation Facility Fund

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- Regional Mandate - Tourism Promotion Fund

☒

- Regional Mandate - Economic Development Fund

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- Regional Mandate - Community Development Fund

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- Regional Transportation Service Fund

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- Public Safety Committee Fund

☐

- Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund

☐

- Other Shared Services Fund

Interest and Principal payments on long term debt are correct

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- Cooperative & Regional Planning Services Fund

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- Local Planning Services Fund

☐

- Solid Waste Services Fund

☐

- Electricity Generation Facility Fund

☐

- Regional Mandate - Tourism Promotion Fund

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- Regional Mandate - Economic Development Fund

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- Regional Mandate - Community Development Fund

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- Regional Transportation Service Fund

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- Public Safety Committee Fund

☐

- Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund Fund

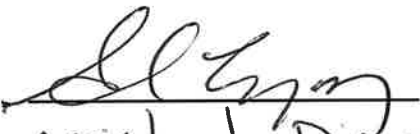
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- Other Shared Services Fund

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Copies have been forwarded to member Local Governments and Rural District, the Community Finances Branch and the Rural District Manager of the Department of Environment and Local Government

Confirmed by:



Date: Dec 16th, 2025

Title:

Assistant Director Corporate Services

KINGS REGIONAL SERVICE COMMISSION _____

2026 REGIONAL SERVICE COMMISSION OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Cooperative & Regional Planning Services Fund (from page CRP-1)	\$ _____
2. Local Planning Services Fund (from page LP-1)	\$ 563967
3. Solid Waste Services Fund (from page SW-1)	\$ 2587793
4. Electricity Generation Facility Services Fund (from page GF-1)	\$ _____
5. Regional Mandate - Tourism Promotion Fund (from page TP-1)	\$ 189112
6. Regional Mandate - Economic Development Fund (from page ED-1)	\$ 242010
7. Regional Mandate - Community Development Fund (from page CD-1)	\$ 184887
8. Regional Transportation Service Fund (from page RT-1)	\$ 108231
9. Public Safety Committee Fund (from page PSC-1)	\$ 8146
10. Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)	\$ 761025
11. Other Shared Services Fund (from page OT-1)	\$ _____
Total Regional Service Commission Operating Budget	\$ 4645171

CAPITAL BUDGET

1. Total Capital Cost - Corporate Services (from page CS-1)	\$ _____
2. Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-1)	\$ _____
3. Total Capital Cost - Local Planning Services Fund (from page LP-1)	\$ _____
4. Total Capital Cost - Solid Waste Services Fund (from page SW-1)	\$ _____
5. Total Capital Cost - Electricity Generation Facility Services Fund (from page GF-1)	\$ _____
6. Total Capital Cost - Regional Mandate - Tourism Promotion Fund (from page TP-1)	\$ _____
7. Total Capital Cost - Regional Mandate - Economic Development Fund (from page ED-1)	\$ _____
8. Total Capital Cost - Regional Mandate - Community Development Fund (from page CD-1)	\$ _____
9. Total Capital Cost - Regional Transportation Service Fund (from page RT-1)	\$ _____
10. Total Capital Cost - Public Safety Committee Fund (from page PSC-1)	\$ _____
11. Total Capital Cost - Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure Fund (from page SRC-1)	\$ _____
12. Total Capital Cost - Other Shared Services Fund (from page OT-1)	\$ _____
Total Regional Service Commission Capital Budget	\$ _____

THIS IS TO CERTIFY that on the 10th day of December, 2025 the Board of the REGIONAL SERVICE COMMISSION OF Kings RESOLVED that the total operating budget for the Regional Service Commission for the 2026 calendar year would consist of total Revenue of \$ 4,645,171.00 and total expenditures of \$ 4,645,171.00 and that the capital budget would consist of total expenditures of \$ 0

Adopted this 10th day of December, 2025 by the Board of the REGIONAL SERVICE COMMISSION Kings.

Executed this 17th day of December, 2025 by the Chief Executive Officer of said Commission.


Chairman

Chief Executive Officer

Reconciliation of Operating Budget to PSA Budget

	Corporate Services Budget	Cooperative & Regional Planning Services Budget	Local Planning Services Budget	Solid Waste Services Budget	Generation Facility Budget	Tourism Promotion Budget	Economic Development Budget	Community Development Budget	Regional Transportation Service Budget	Public Safety Committee Budget	Support to facilitation of cost- sharing - Sport, Recreation and Cultural Infrastructure Budget	Other Shared Services Budget	Subtotal
Revenue													
Member Charges			562,444	629,570		91,693	0	23,620	12,905	909	622,292		1943433
Sales of services				1,511,469									1511469
Government Transfers				446747		94,556	241,434	158,785	100,000	4,073	135,442		1181037
Transfers from own and other funds	664,610												664610
Other transfers													
Interest													
Surplus of second previous year			1,523	7		2,863	576	2,482	-4,674	3,164	3,291		9232
Other revenue													
Total Revenue	664,610		563,967	2,587,793		189,112	242,010	184,887	108,231	8,146	761,025		5,309,781
Expenditures													
Governance	28,450												28,450
Administration	624,313		379,673	765,343		189,112	242,010	184,887	58,231	8,146	67,461		2,519,176
Regional Services			184,294						50,000		693,564		927,858
Other services provided to all members													
Operations				1,822,450									1,822,450
Financial Services													
- Interest													
- Other Financing Charges	11,847												11,847
- Transfer to the Capital Fund - Debt Repayment													
- Transfer to the Capital Fund - Asset Acquisition													
- Transfer to the Capital Reserve													
- Transfer to the Operating Reserve													
Closure & Post-closure expense													
Second previous year deficit													
Other Fiscal services													
Total Expenditure	664,610		563,967	2,587,793		189,112	242,010	184,887	108,231	8,146	761,025		5,309,781
Surplus (Deficit)													

KINGS REGIONAL SERVICE COMMISSION _____

Reconciliation of Operating Budget to PSA Budget

	Amortization	Controlled	Other	Transfers	Total
	TCA (Add)	Entities (Add)	(Please explain) (Add /Subtract)	(Add /Subtract)	PSA Budget
<u>Revenue</u>					
Member Charges					\$ 1,943,433
Sales of services					\$ 1,511,469
Government Transfers					\$ 1,181,037
Transfers from own and other funds				-664,610	\$
Other transfers					
Interest					
Surplus of second previous year					\$ 9,232
Other revenue					
Total Revenue					4,645,171
<u>Expenditures</u>					
Governance					28,450
Administration				-664,610	1,854,566
Regional Services					927,858
Other services provided to all members					
Operations					1,822,450
Financial Services					
- Interest					
- Other Financing Charges					11,847
- Transfer to the Capital Fund - Debt Repayment					
- Transfer to the Capital Fund - Asset Acquisition					
- Transfer to the Capital Reserve					
- Transfer to the Operating Reserve					
Closure & Post-closure expense					
Second previous year deficit					
Other Fiscal services					
Total Expenditure					4,645,171
Surplus (Deficit)					

RSC-PSA

2026 CORPORATE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Corporate Services Budget (from page CS-4)	\$ 664611
2. Less: Revenue from other sources (from page CS-2)	\$ 0
Net Budget to be allocated to other funds:	\$ 664611
Cooperative & Regional Planning Services (to page CRP-3)	\$ 0
Local Planning Services (to page LP-3)	\$ 199,383
Solid Waste Services (to page SW-3)	\$ 199,383
Electricity Generation Facility Services (to page GF-3)	\$ 0
Regional Mandate - Tourism Promotion (to page TP-3)	\$ 66,461
Regional Mandate - Economic Development (to page ED-3)	\$ 46,523
Regional Mandate - Community Development (to page CD-3)	\$ 46,523
Regional Transportation Service (to page RT-3)	\$ 33,231
Public Safety Committee (to page PSC-3)	\$ 6,646
Support to facilitation of cost-sharing - Sport, Recreation and Cultural Infrastructure(to page SRC-3)	\$ 66,461
Other Shared Services (to page OT-3)	\$ 0
Total Allocation	\$ 664611

CAPITAL BUDGET

Total Capital Cost - Corporate Services (from page CS-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2026 CORPORATE SERVICES OPERATING BUDGET

REVENUE			
		2025 BUDGET	2026 BUDGET
1.1.0.0.0	CORPORATE SERVICES		
1.1.2.0.0	REVENUE FROM OTHER SOURCES		
1.1.2.5.0	Government Transfers		
1.1.2.5.1	(Specify).....		0
1.1.2.5.2	(Specify).....		0
1.1.2.7.0	Other Revenue (Specify).....		0
1.1.2.T.T	TOTAL REVENUE FROM OTHER SOURCES		0

2026 CORPORATE SERVICES OPERATING BUDGET

		EXPENDITURE	
		2025 BUDGET	2026 BUDGET
5.1.0.0.0	CORPORATE SERVICES		
5.1.1.0.0	GOVERNANCE		
5.1.1.1.0	Board Members		
5.1.1.1.1	Honorariums	21,600	21,600
5.1.1.1.2	Travel	3,000	3,000
5.1.1.1.3	Training and Development	1,000	1,000
5.1.1.1.9	Other (Specify)..... Committee Meetings	2,850	2,850
5.1.1.T.T	TOTAL GOVERNANCE	28450	28450
5.1.2.0.0	ADMINISTRATION		
5.1.2.1.0	Chief Executive Officer's Office		
5.1.2.1.1	Salaries & Benefits	396,655	415,156
5.1.2.1.2	Travel	3,000	3,082
5.1.2.1.3	Training and Development	2,000	2,054
5.1.2.1.9	Other (Specify)..... Membership	1,500	1,550
5.1.2.2.0	Human Resources		
5.1.2.2.1	Salaries & Benefits		
5.1.2.2.2	Travel		
5.1.2.2.3	Training and Development		
5.1.2.2.9	Other (Specify).....		
5.1.2.3.0	Financial Management		
5.1.2.3.1	Salaries & Benefits		
5.1.2.3.2	Travel		
5.1.2.3.3	Training and Development		
5.1.2.3.5	External Audit Fees	14,500	14,892
5.1.2.3.6	External Accounting Fees		
5.1.2.3.7	Other Financial Management		
5.1.2.3.9	Other (Specify)..... Software	3,740	5,933
5.1.2.4.0	Other Administration Services		
5.1.2.4.1	Advertising and Public Relations	536	550
5.1.2.4.2	Liability Insurance	31,621	29,900
5.1.2.4.3	Professional Services	3,500	31,795
5.1.2.4.4	Legal Services	50,000	5,000
5.1.2.4.5	Office Building	54,083	70,277
5.1.2.4.6	Office Equipment & Supplies	17,524	23,258
5.1.2.4.7	Printing and Copying	5,825	5,942
5.1.2.4.8	Telecommunications	6,200	6,200
5.1.2.4.9	Other (Specify)..... Business Services	8,000	8,725
5.1.2.T.T	TOTAL ADMINISTRATION	598684	624314
5.1.4.0.0	FISCAL SERVICES		
5.1.4.1.0	Interest		
5.1.4.1.1	Current Operations		

2026 CORPORATE SERVICES OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
5.1.4.1.2	Short-Term borrowing for capital projects		
5.1.4.1.3	Long-Term Debt		
5.1.4.2.0	Other Financing Charges		
5.1.4.2.3	Banking Service Charge	11,536	11,847
5.1.4.2.9	Other (Specify).....		
5.1.4.3.0	Transfers to Funds and Reserves		
5.1.4.3.1	Capital Fund - Debt Repayment		
5.1.4.3.2	Capital Fund - Asset Acquisition		
5.1.4.3.3	Capital Reserve		
5.1.4.3.4	Operating Reserve		
5.1.4.4.0	Other Fiscal Services		
5.1.4.4.9	Other (Specify).....		
5.1.4.T.T	TOTAL FISCAL SERVICES	11536	11847
5.1.T.T.T	TOTAL CORPORATE SERVICES	638670	664611

KINGS REGIONAL SERVICE COMMISSION _____									
2026 CORPORATE SERVICES CAPITAL BUDGET									
CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									
FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

2026 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Cooperative & Regional Planning Services Budget (from page CRP-3)	\$
2. Less: Revenue from other sources (from page CRP-2)	\$
Net Budget to be raised from members	\$

MEMBER CHARGES

Member	2021 Census Population	2025 Tax Base	Member Share*
1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
	\$

CAPITAL BUDGET

Total Capital Cost - Cooperative & Regional Planning Services Fund (from page CRP-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

2026 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

REVENUE			
		2025 BUDGET	2026 BUDGET
1.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING		
1.2.2.0.0	REVENUE FROM OTHER SOURCES		
1.2.2.5.0	Government Transfers		
1.2.2.5.1	RSSF.....		
1.2.2.5.2	(Specify).....		
1.2.2.5.3	(Specify).....		
1.2.2.6.0	Transfers from Own and Other funds		
1.2.2.6.1	Second Previous Year Surplus		
1.2.2.6.2	Operating Reserve Fund		
1.2.2.7.0	Other Revenue		
1.2.2.7.1	Interest Income		
1.2.2.7.2	HST Rebate		
1.2.2.7.9	Other (Specify).....		
1.2.2.T.T	TOTAL REVENUE FROM OTHER SOURCES		

2026 COOPERATIVE & REGIONAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
5.2.0.0.0	COOPERATIVE AND REGIONAL PLANNING SERVICES		
5.2.3.0.0	REGIONAL SERVICES		
5.2.3.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)
5.2.3.1.0	Regional Planning		
5.2.3.1.1	Personnel
5.2.3.1.2	Administration
5.2.3.1.3	Travel
5.2.3.1.4	Professional Services
5.2.3.1.9	Other (Specify).....	_____	_____
5.2.3.1.S.T	Subtotal	_____	_____
5.2.3.2.0	Other Service Provided to All Members (Specify)		
5.2.3.2.2	Administration
5.2.3.2.3	Travel
5.2.3.2.4	Professional Services
5.2.3.2.9	Other (Specify).....	_____	_____
5.2.3.2.S.T	Subtotal	_____	_____
5.2.3.3.0	Other Service Provided to All Members (Specify)		
5.2.3.3.2	Administration
5.2.3.3.3	Travel
5.2.3.3.4	Professional Services
5.2.3.3.9	Other (Specify).....	_____	_____
5.2.3.3.S.T	Subtotal	_____	_____
5.2.4.0.0	FISCAL SERVICES		
5.2.4.1.0	Interest		
5.2.4.1.1	Current Operations
5.2.4.1.2	Short-Term borrowing for capital projects
5.2.4.1.3	Long-Term Debt
5.2.4.2.0	Other Financing Charges		
5.2.4.2.3	Banking Service Charge
5.2.4.2.9	Other (Specify).....
5.2.4.3.0	Transfers to Funds and Reserves		
5.2.4.3.1	Capital Fund - Debt Repayment
5.2.4.3.2	Capital Fund - Asset Acquisition
5.2.4.3.3	Capital Reserve
5.2.4.3.4	Operating Reserve
5.2.4.4.0.	Other Fiscal Services		
5.2.4.4.3	Second Previous Year Deficit
5.2.4.4.9	Other (Specify).....	_____	_____
5.2.4.T.T	TOTAL FISCAL SERVICES	_____	_____
5.2.T.T.T	TOTAL EXPENDITURES	_____	_____

2026 COOPERATIVE & REGIONAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

KINGS REGIONAL SERVICE COMMISSION _____

2026 LOCAL PLANNING SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page LP-4)	\$ 563967
2. Less: Revenue from other sources (from page LP-2)	\$ 1523
Net Budget to be raised from members	\$ 562444
Portion of net budget relating to Planning Services	\$ 234,539
Portion of net budget relating to Inspection Services	\$ 327,905

MEMBER CHARGES

Member	2025 Tax Base	Planning Service	Inspection Service	Member Share
1 Valley Waters	544,172,315	76,773	107,335	184,108
2 Butternut Valley	537,924,798	75,891	106,102	181,993
3 Kings Rural District	580,335,858	81,875	114,468	196,343
4				
5				
6				
7				
8				
9				
10				
11				
12				
13				
14				
15				
	1,662,432,971	\$ 234,539	\$ 327,905	\$ 562444

CAPITAL BUDGET

Total Capital Cost - Local Planning Services Fund (from page LP- Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2026 LOCAL PLANNING SERVICES OPERATING BUDGET

REVENUE			
		2025 BUDGET	2026 BUDGET
1.3.0.0.0	LOCAL PLANNING SERVICES		
1.3.2.0.0	REVENUE FROM OTHER SOURCES		
1.3.2.1.0	Fees and Services		
1.3.2.1.1	Planning and Development		
1.3.2.1.2	Inspection		
1.3.2.1.9	Other (Specify).....		
1.3.2.5.0	Government Transfers		
1.3.2.5.1	RSSF.....		
1.3.2.5.2	(Specify).....		
1.3.2.6.0	Transfers from Own and Other funds		
1.3.2.6.1	Second Previous Year Surplus	50,245	1,523
1.3.2.6.2	Operating Reserve Fund		
1.3.2.7.0	Other Revenue		
1.3.2.7.1	Interest Income		
1.3.2.7.2	HST Rebate		
1.3.2.7.9	Other (Specify).....		
1.3.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	50245	1523

2026 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
5.3.0.0.0	LOCAL PLANNING SERVICES		
5.3.2.0.0	ADMINISTRATION		
5.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	178,828	199,383
5.3.2.1.0	Planning Director		
5.3.2.1.1	Salaries & Benefits		
5.3.2.1.2	Travel		
5.3.2.1.3	Training and Development		
5.3.2.1.9	Other (Specify)..... Membership	2,000	2,200
5.3.2.2.0	Other Administration Services		
5.3.2.2.1	Advertising & Public Relations	1,071	1,100
5.3.2.2.2	Liability Insurance		
5.3.2.2.3	Professional Services	90,000	172,500
5.3.2.2.4	Legal Services		
5.3.2.2.5	Office Building		
5.3.2.2.6	Office Equipment & Supplies	300	400
5.3.2.2.7	Printing and Copying		
5.3.2.2.8	Telecommunications	800	1,000
5.3.2.2.9	Other (Specify)..... Software (ESRI)	3,090	3,090
5.3.2.T.T	TOTAL ADMINISTRATION SERVICES	276089	379673
5.3.3.0.0	PLANNING AND BUILDING INSPECTION SERVICES		
5.3.3.1.0	Planning Services		
5.3.3.1.1	Salaries & Benefits	51,726	0
5.3.3.1.2	Travel		
5.3.3.1.3	Training and Development		
5.3.3.1.4	Maps and Reference Material		
5.3.3.1.5	GIS Operating and Planet	750	770
5.3.3.1.6	Advertising (Legislatively Required)	2,000	2,000
5.3.3.1.7	Planning Review & Adjustment Committee	9,200	9,200
5.3.3.1.9	Other (Specify)..... By-Law Registration	90	92
5.3.3.1.S.T	Subtotal	63766	12062
5.3.3.2.0	Inspection Services		
5.3.3.2.1	Salaries & Benefits	176,141	151,712
5.3.3.2.2	Travel	16,000	16,000
5.3.3.2.3	Training and Development	3,750	3,750
5.3.3.2.4	Maps and Reference Material		
5.3.3.2.5	GIS Operating and Planet	750	770
5.3.3.2.9	Other (Specify).....		
5.3.3.2.S.T	Subtotal	196641	172232
5.3.3.T.T	TOTAL PLANNING AND INSPECTION SERVICES	260407	184294

2026 LOCAL PLANNING SERVICES OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
5.3.4.0.0	FISCAL SERVICES		
5.3.4.1.0	Interest		
5.3.4.1.1	Current Operations
5.3.4.1.2	Short-Term borrowing for capital projects
5.3.4.1.3	Long-Term Debt
5.3.4.2.0	Other Financing Charges		
5.3.4.2.1	Debenture Discounts
5.3.4.2.2	Cost of Issuing & Selling New Debentures
5.3.4.2.3	Banking Service Charge
5.3.4.2.9	Other (Specify).....
5.3.4.3.0	Transfers to Other Funds		
5.3.4.3.1	Capital Fund - Debt Repayment
5.3.4.3.2	Capital Fund - Asset Acquisition
5.3.4.3.3	Capital Reserve Fund
5.3.4.3.3	Operating Reserve Fund
5.3.4.4.0	Other Fiscal Services		
5.3.4.4.3	Second Previous Year Deficit
5.3.4.4.9	Other (Specify).....
5.3.4.T.T	TOTAL FISCAL SERVICES	=====	=====
5.3.T.T.T	TOTAL EXPENDITURES	536496	563967

2026 LOCAL PLANNING SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

2026 SOLID WASTE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SW-5)	\$ 2587793
2. Less: Revenue from other sources (from page SW-2)	\$ 1958222
Net budget to be raised through tipping fees	\$ 629571

TIPPING FEES

Category	Tonnage	Tipping Fees	Total Tipping Fees
Member			
Sussex	1389	\$ 157	\$ 218073
Valley Waters	1306	\$ 157	\$ 205042
Butternut Valley	876	\$ 157	\$ 137532
Kings Rural District	439	\$ 157	\$ 68923
		\$	\$
		\$	\$
TOTAL REVENUE FROM MEMBER TIPPING FEES			\$ 629570

CAPITAL BUDGET

Total Capital Cost - Solid Waste Services Fund (from page SW-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

2026 SOLID WASTE SERVICES OPERATING BUDGET

REVENUE			
		2025 BUDGET	2026 BUDGET
1.4.0.0.0	SOLID WASTE SERVICES		
1.4.2.0.0	REVENUES FROM OTHER SOURCES		
1.4.2.1.0	Tipping Fees from Other Sources		
1.4.2.1.1	Industrial/Commercial/Institutional	1,123,500	1,204,000
1.4.2.1.2	Construction and Demolition		
1.4.2.1.3	Other Regional Service Commissions		
1.4.2.1.4	First Nations		
1.4.2.1.8	Other (Specify)... Circular Materials	40,514	75,696
1.4.2.1.9	Other (Specify)... Cicular Materials - P&E Payment		4,670
1.4.2.2.0	Special Waste		
1.4.2.2.1	(Specify)..... ETF - ECO Depot		22,000
1.4.2.2.2	(Specify)..... RDC Funding		50,000
1.4.2.3.0	Recycling		
1.4.2.3.1	Fibre (News Print, Cardboard, Magazines etc.)	8,541	0
1.4.2.3.2	Refundables Products	1,095	0
1.4.2.3.3	Shredding		
1.4.2.3.4	Metals	20,012	0
1.4.2.3.5	Paints		
1.4.2.3.9	Other (Specify).....	8,432	0
1.4.2.4.0	Other Operational Revenue		
1.4.2.4.1	Organics		
1.4.2.4.2	Compost		
1.4.2.4.9	Other (Specify)... Recycling	5,842	48,741
1.4.2.5.0	Government Transfers		
1.4.2.5.1	RSSF..... RSSF SW Study		106,361
1.4.2.5.2	(Specify)..... Base Amount (per Contract 2020)	435,002	446,747
1.4.2.5.3	(Specify).....		
1.4.2.6.0	Transfers from Own and Other funds		
1.4.2.6.1	Second Previous Year Surplus	18,372	7
1.4.2.6.2	Operating Reserve Fund		
1.4.2.6.3	Generation Facility Operating Fund		
1.4.2.7.0	Other Revenues		
1.4.2.7.1	Interest Income		
1.4.2.7.2	HST Rebate		
1.4.2.7.9	Other (Specify).....		
1.4.2.T.T	TOTAL REVENUE FROM OTHER SOURCES	1661310	1958222

2026 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
5.4.0.0.0	SOLID WASTE SERVICES		
5.4.2.0.0	ADMINISTRATION		
5.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	357,655	199,383
5.4.2.1.0	Director's Office		
5.4.2.1.1	Salaries & Benefits	416,736	426,177
5.4.2.1.2	Travel	1,840	1,840
5.4.2.1.3	Training and Development	2,000	4,000
5.4.2.1.9	Other (Specify).....		
5.4.2.4.0	Other Administration Services		
5.4.2.4.1	Advertising and Public Relations	1,000	1,027
5.4.2.4.2	Liability Insurance	10,541	7,455
5.4.2.4.3	Professional Services	1,000	101,000
5.4.2.4.4	Legal Services		
5.4.2.4.5	Office Building	7,013	7,013
5.4.2.4.6	Office Equipment and Supplies	5,037	5,128
5.4.2.4.7	Printing and Copying		
5.4.2.4.8	Telecommunications	2,200	3,620
5.4.2.4.9	Other (Specify)..... Committee Expense	1,700	1,700
5.4.2.5.0	Public Education		
5.4.2.5.1	Advertising, tours, promotional	3,500	7,000
5.4.2.5.2	Travel		
5.4.2.5.9	Other (Specify).....		
5.4.2.T.T	TOTAL ADMINISTRATION	810222	765343
5.4.3.0.0	OPERATIONS		
5.4.3.1.0	Station and Building		
5.4.3.1.1	Repairs and Maintenance	27,000	60,611
5.4.3.1.2	Electricity	6,330	7,786
5.4.3.1.3	Janitorial	3,500	3,595
5.4.3.1.4	Insurance		
5.4.3.1.5	Property Taxes	23,210	24,530
5.4.3.1.9	Other (Specify)... Road/Site Maintenance	3090	9,634
5.4.3.1.S.T	Subtotal	63130	106156
5.4.3.2.0	Machinery & Equipment		
5.4.3.2.1	Vehicles	2,184	2,243
5.4.3.2.2	Small Equipment (non-capital)		
5.4.3.2.3	Operating Leases (non-capital leases)		
5.4.3.2.4	Fuel	30,495	30,495
5.4.3.2.5	Repairs and Maintenance	5,600	5,751
5.4.3.2.6	Insurance		
5.4.3.2.9	Other (Specify)... Safety Supplies	1,450	1,450
5.4.3.2.S.T	Subtotal	39729	39939

2026 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
5.4.3.3.0	Landfill Operations		
5.4.3.3.1	Personnel		
5.4.3.3.2	Small Equipment (non capital)		
5.4.3.3.3	Site and Road Maintenance		
5.4.3.3.4	Monitoring		
5.4.3.3.5	Site Security		
5.4.3.3.6	Special Waste Handling		
5.4.3.3.7	Cells		
5.4.3.3.8	Leachate & Siltation Management		
5.4.3.3.9	Other (Specify)... ECO360 Tip Fees	1,038,540	1,099,720
5.4.3.3.S.T	Subtotal	1038540	1099720
5.4.3.4.0	Transfer Station Operations		
5.4.3.4.1	Personnel		
5.4.3.4.2	Small Equipment (non capital)		
5.4.3.4.3	Site and Road Maintenance		
5.4.3.4.4	Site Security		
5.4.3.4.5	Contracted Services	503,318	525,359
5.4.3.4.6	Special Waste Handling	4,284	4,400
5.4.3.4.9	Other (Specify)... Permits	1,800	1,849
5.4.3.4.S.T	Subtotal	509402	531608
5.4.3.5.0	Scale house		
5.4.3.5.1	Personnel		
5.4.3.5.2	Small Equipment (non capital)		
5.4.3.5.3	Supplies		
5.4.3.5.9	Other (Specify).....		
5.4.3.5.S.T	Subtotal		
5.4.3.6.0	Waste Diversion		
5.4.3.6.1	Personnel		
5.4.3.6.2	Recycling		
5.4.3.6.3	Collection		
5.4.3.6.4	Equipment Maintenance		
5.4.3.6.5	Contracted Services		
5.4.3.6.9	Other (Specify).....		
5.4.3.6.S.T	Subtotal		
5.4.3.7.0	Composting Program		
5.4.3.7.1	Personnel		
5.4.3.7.2	Processing		
5.4.3.7.3	Demonstration Site		
5.4.3.7.9	Other (Specify).....		
5.4.3.7.S.T	Subtotal		
5.4.3.8.0	Hazardous Household Waste		
5.4.3.8.1	Personnel		
5.4.3.8.2	Collection		
5.4.3.8.2	Disposal	1,000	45,027

2026 SOLID WASTE SERVICES OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
5.4.3.8.9	Other (Specify).....
5.4.3.8.S.T	Subtotal	1000	45027
5.4.3.T.T	TOTAL OPERATIONS	1651801	1822450
5.4.4.0.0	FISCAL SERVICES		
5.4.4.1.0	Interest		
5.4.4.1.1	Current Operations
5.4.4.1.2	Short-Term borrowing for capital projects
5.4.4.1.3	Long-Term Debt
5.4.4.2.0	Other Financing Charges		
5.4.4.2.1	Debenture Discounts
5.4.4.2.2	Cost of Issuing & Selling New Debentures
5.4.4.2.3	Banking Service Charge
5.4.4.2.9	Other (Specify).....
5.4.4.3.0	Transfers to Other Funds		
5.4.4.3.1	Capital Fund - Debt Repayment
5.4.4.3.2	Capital Fund - Asset Acquisition
5.4.4.3.3	Capital Reserve Fund
5.4.4.3.4	Operating Reserve Fund
5.4.4.3.5.	Generation Facility Operating Fund
5.4.4.4.0	Other Fiscal Services		
5.4.4.4.1	Bad Debt Expense
5.4.4.4.2	Closure and Post-Closure Expense
5.4.4.4.3	Second Previous Year Deficit
5.4.4.4.9	Other (Specify).....
5.4.4.T.T	TOTAL FISCAL SERVICES
5.4.T.T.T	TOTAL EXPENDITURES	2462023	2587793

2026 SOLID WASTE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

SW-Capital

2026 GENERATION FACILITY OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page GF-4)	\$ _____
2. Less: Revenue from other sources (from page GF-2)	\$ _____
Net Budget to be raised from sale of service	\$ _____

SALE OF SERVICE

User	# Kilowatts	\$/Kilowatt	Sale of Service
_____	_____	\$ _____	\$ _____
_____	_____	\$ _____	\$ _____
_____	_____	\$ _____	\$ _____
TOTAL SALE OF SERVICE			\$ _____

CAPITAL BUDGET

Total Cost Capital - Electricity Generation Facility Services Fund (from page GF-Capital)	\$ _____
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

2026 GENERATION FACILITY OPERATING BUDGET

REVENUE		
	2025 BUDGET	2026 BUDGET
1.5.0.0.0 GENERATION FACILITY		
1.5.2.0.0 REVENUE FROM OTHER SOURCES		
1.5.2.5.0 Government Transfers		
1.5.2.5.1 (Specify).....
1.5.2.5.2 (Specify).....
1.5.2.6.0 Transfers from Own and Other funds		
1.5.2.6.1 Second Previous Year Surplus
1.5.2.6.2 Operating Reserve Fund
1.5.2.6.3 Solid Waste Services Operating Fund
1.5.2.7.0 Other Revenue		
1.5.2.7.1 Interest Income
1.5.2.7.9 Other (Specify).....
1.5.2.T.T TOTAL REVENUE FROM OTHER SOURCES

2026 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
5.5.0.0.0	GENERATION FACILITY		
5.5.2.0.0	ADMINISTRATION		
5.5.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		
5.5.2.1.0	Personnel		
5.5.2.1.1	Salaries & Benefits		
5.5.2.1.2	Travel		
5.5.2.1.3	Training and Development		
5.5.2.1.9	Other (Specify).....		
5.5.2.2.0	Other Administrative Services		
5.5.2.2.1	Advertising and Public Relations		
5.5.2.2.2	Liability Insurance		
5.5.2.2.3	Professional Services		
5.5.2.2.4	Legal Services		
5.5.2.2.5	Office Building		
5.5.2.2.6	Office Equipment & Supplies		
5.5.2.2.7	Printing and Copying		
5.5.2.2.8	Telecommunications		
5.5.2.2.9	Other (Specify).....		
5.5.2.T.T	TOTAL ADMINISTRATION		
5.5.3.0.0	OPERATIONS		
5.5.3.1.0	Personnel		
5.5.3.1.1	Salaries & Benefits		
5.5.3.1.2	Travel		
5.5.3.1.3	Training and Development		
5.5.3.1.9	Other (Specify).....		
5.5.3.2.0	Machinery & Equipment		
5.5.3.2.1	Vehicles		
5.5.3.2.2	Small Equipment (non-capital)		
5.5.3.2.3	Operating Leases (non-capital)		
5.5.3.2.4	Fuel		
5.5.3.2.5	Repairs and Maintenance		
5.5.3.2.6	Insurance		
5.5.3.2.9	Other (Specify).....		
5.5.3.T.T	TOTAL OPERATIONS		
5.5.4.0.0	FISCAL SERVICES		
5.5.4.1.0	Interest		
5.5.4.1.1	Current Operations		
5.5.4.1.2	Short-Term borrowing for capital projects		
5.5.4.1.3	Long-Term Debt		
5.5.4.2.0	Other Financing Charges		
5.5.4.2.1	Debenture Discounts		

2026 GENERATION FACILITY OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
5.5.4.2.2	Cost of Issuing & Selling New Debentures
5.5.4.2.3	Banking Service Charge
5.5.4.2.9	Other (Specify).....
5.5.4.3.0	Transfers to Funds and Reserves		
5.5.4.3.1	Capital Fund - Debt Repayment
5.5.4.3.2	Capital Fund - Asset Acquisition
5.5.4.3.3	Capital Reserve
5.5.4.3.4	Operating Reserve
5.5.4.3.5.	Solid Waste Services Operating Fund
5.5.4.4.0	Other Fiscal Services		
5.5.4.4.3	Second Previous Year Deficit
5.5.4.4.9	Other (Specify).....	_____	_____
5.5.4.T.T	TOTAL FISCAL SERVICES	_____	_____
5.5.T.T.T	TOTAL EXPENDITURES	_____	_____

2026 GENERATION FACILITY CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS					Total Sources of Funds	Long-term Borrowing	Debt repayment term
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other			
1									
2									
3									
4									
5									
6									
7									
8									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

2026 REGIONAL TOURISM PROMOTION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page TP-3)	\$ 189112
2. Less: Revenue from other sources (from page TP-2)	\$ 97419
Net Budget to be raised from participating members	\$ 91693

MEMBER CHARGES

Member	2025 Tax Base	Member Share*
1 Sussex	792,335,140	29,617
2 Valley Waters	544,172,315	20,356
3 Butternut Valley	537,924,798	20,173
4 Kings Rural District	580,335,858	21,547
5		
6		
7		
8		
9		
10		
		\$ 91693

CAPITAL BUDGET

Total Cost Capital - Regional Tourism Promotion Services Fund (from page TP-Capital Budget)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation based on proportion of tax base.

2026 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

REVENUE			
		2025 BUDGET	2026 BUDGET
2.1.0.0.0	REGIONAL TOURISM PROMOTION SERVICES		
2.1.2.0.0	REVENUE FROM OTHER SOURCES		
2.1.2.5.0	Government Transfers		
2.1.2.5.1	RSSF.....	80,865	94,556
2.1.2.5.2	PETL Funding.....		
2.1.2.5.3	(Specify).... Working NB	40,000	0
2.1.2.5.4	(Specify).....		
2.1.2.5.5	(Specify).....		
2.1.2.5.6	(Specify).....		
2.1.2.6.0	Transfers from Own Sources		
2.1.2.6.1	Second Previous Year Surplus	54,632	2,863
2.1.2.6.2	Operating Reserve Fund		
2.1.2.7.0	Other Revenue		
2.1.2.7.1	Interest Income		
2.1.2.7.2	HST Rebate		
2.1.2.7.9	Other (Specify).....		
2.1.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	175497	97419

2026 REGIONAL TOURISM PROMOTION SERVICES OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
6.1.0.0.0	REGIONAL TOURISM PROMOTION SERVICES		
6.1.2.0.0	ADMINISTRATION		
6.1.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	19,160	66,461
6.1.2.1.0	Personnel		
6.1.2.1.1	Salaries and Benefits	60,569	53,151
6.1.2.1.2	Travel	3,000	2,000
6.1.2.1.3	Training and Development	2,500	2,500
6.1.2.1.9	Other (Specify).....		
6.1.2.2.0	Other Administrative Services		
6.1.2.2.1	Advertising and Public Relations	10,000	10,000
6.1.2.2.2	Liability Insurance		
6.1.2.2.3	Professional Services	80,000	50,000
6.1.2.2.4	Legal Services		
6.1.2.2.5	Office Building		
6.1.2.2.6	Office Equipment and Supplies	2,500	2,500
6.1.2.2.7	Printing and Copying		
6.1.2.2.8	Telecommunications	400	500
6.1.2.2.9	Other (Specify)..... Committee Expenses	2,000	2,000
6.1.2.T.T	TOTAL ADMINISTRATION	180129	189112
6.1.4.0.0	FISCAL SERVICES		
6.1.4.1.0	Interest		
6.1.4.1.1	Current Operations		
6.1.4.1.2	Short-Term borrowing for capital projects		
6.1.4.1.3	Long-Term Debt		
6.1.4.2.0	Other Financing Charges		
6.1.4.2.1	Debenture Discounts		
6.1.4.2.2	Cost of Issuing & Selling New Debentures		
6.1.4.2.3	Banking Service Charge		
6.1.4.2.9	Other (Specify).....		
6.1.4.3.0	Transfers to Funds and Reserves		
6.1.4.3.1	Capital Fund - Debt Repayment		
6.1.4.3.2	Capital Fund - Asset Acquisition		
6.1.4.3.3	Capital Reserve		
6.1.4.3.4	Operating Reserve		
6.1.4.4.0	Other Fiscal Services		
6.1.4.4.3	Second Previous Year Deficit		
6.1.4.4.9	Other (Specify).....		
6.1.4.T.T	TOTAL FISCAL SERVICES		
6.1.T.T.T	TOTAL EXPENDITURES	180129	189112

2026 REGIONAL TOURISM PROMOTION SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

KINGS REGIONAL SERVICE COMMISSION _____

2026 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page ED-3)	\$ _____	242010
2. Less: Revenue from other sources (from page ED-2)	\$ _____	242010
Net Budget to be raised from participating members	\$ _____	0

MEMBER CHARGES

Member	2025 Tax Base	Member Share*
1 Sussex	792,335,140	0
2 Valley Waters	544,172,315	0
3 Butternut Valley	537,924,798	0
4 Kings Rural District	580,335,858	0
5 _____	_____	_____
6 _____	_____	_____
7 _____	_____	_____
8 _____	_____	_____
9 _____	_____	_____
10 _____	_____	_____
		\$ _____ 0

CAPITAL BUDGET

Total Cost Capital - Regional Economic Development Services Fund (from page ED-	\$ _____
Less: Total sources of funds	\$ _____
Total Long-term borrowing	\$ _____

* Note: Allocation based on proportion of tax base.

2026 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE			
		2025 BUDGET	2026 BUDGET
2.2.0.0.0	REGIONAL ECONOMIC DEVELOPMENT SERVICES		
2.2.2.0.0	REVENUE FROM OTHER SOURCES		
2.2.2.5.0	Government Transfers		
2.2.2.5.1	RSSF.....	90,615	75,002
2.2.2.5.2	PETL Funding.....		
2.2.2.5.3	(Specify)... Working NB	50,000	166,432
2.2.2.5.4	(Specify).....		
2.2.2.5.5	(Specify).....		
2.2.2.5.6	(Specify).....		
2.2.2.6.0	Transfers from Own Sources		
2.2.2.6.1	Second Previous Year Surplus	57,180	576
2.2.2.6.2	Operating Reserve Fund		
2.2.2.7.0	Other Revenue		
2.2.2.7.1	Interest Income		
2.2.2.7.2	HST Rebate		
2.2.2.7.9	Other (Specify).....		
2.2.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	197795	242010

2026 REGIONAL ECONOMIC DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
6.2.0.0.0	REGIONAL ECONOMIC DEVELOPMENT SERVICES		
6.2.2.0.0	ADMINISTRATION		
6.2.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	19,160	46,523
6.2.2.1.0	Personnel		
6.2.2.1.1	Salaries and Benefits	60,569	81,987
6.2.2.1.2	Travel	1,000	1,000
6.2.2.1.3	Training and Development	1,000	2,000
6.2.2.1.9	Other (Specify)..... Committee Expenses	1,500	2,000
6.2.2.2.0	Other Administrative Services		
6.2.2.2.1	Advertising and Public Relations	1,500	5,000
6.2.2.2.2	Liability Insurance		
6.2.2.2.3	Professional Services	112,000	0
6.2.2.2.4	Legal Services		
6.2.2.2.5	Office Building		
6.2.2.2.6	Office Equipment and Supplies	1,000	3,000
6.2.2.2.7	Printing and Copying		
6.2.2.2.8	Telecommunications	400	500
6.2.2.2.9	Other (Specify)..... Workforce Dev. Project		100,000
6.2.2.T.T	TOTAL ADMINISTRATION	198129	242010
6.2.4.0.0	FISCAL SERVICES		
6.2.4.1.0	Interest		
6.2.4.1.1	Current Operations		
6.2.4.1.2	Short-Term borrowing for capital projects		
6.2.4.1.3	Long-Term Debt		
6.2.4.2.0	Other Financing Charges		
6.2.4.2.1	Debenture Discounts		
6.2.4.2.2	Cost of Issuing & Selling New Debentures		
6.2.4.2.3	Banking Service Charge		
6.2.4.2.9	Other (Specify).....		
6.2.4.3.0	Transfers to Funds and Reserves		
6.2.4.3.1	Capital Fund - Debt Repayment		
6.2.4.3.2	Capital Fund - Asset Acquisition		
6.2.4.3.3	Capital Reserve		
6.2.4.3.4	Operating Reserve		
6.2.4.4.0	Other Fiscal Services		
6.2.4.4.3	Second Previous Year Deficit		
6.2.4.4.9	Other (Specify).....		
6.2.4.T.T	TOTAL FISCAL SERVICES		
6.2.T.T.T	TOTAL EXPENDITURES	198129	242010

2026 REGIONAL ECONOMIC DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

2026 COMMUNITY DEVELOPMENT SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page CD-3)	\$ 184887
2. Less: Revenue from other sources (from page CD-2)	\$ 161267
Net Budget to be raised from participating members	\$ 23620

MEMBER CHARGES

Member	2021 Census Population	2025 Tax Base	Member Share*
1 Sussex	6,030	792,335,140	7,228
2 Valley Waters	4,545	544,172,315	5,220
3 Butternut Valley	5,435	537,924,798	5,692
4 Kings Rural District	4,725	580,335,858	5,480
5			
6			
7			
8			
9			
10			
			\$ 23620

CAPITAL BUDGET

Total Cost Capital - Community Development Services Fund (from page CD-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

2026 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE		2025 BUDGET	2026 BUDGET
2.3.0.0.0	COMMUNITY DEVELOPMENT SERVICES		
2.3.2.0.0	REVENUE FROM OTHER SOURCES		
2.3.2.5.0	Government Transfers		
2.3.2.5.1	RSSF.....	71,115	92,443
2.3.2.5.2	PETL Funding.....		
2.3.2.5.3	(Specify).... CIN Fund from ESIC	66,342	66,342
2.3.2.5.4	(Specify).....		
2.3.2.5.5	(Specify).....		
2.3.2.5.6	(Specify).....		
2.3.2.6.0	Transfers from Own Sources		
2.3.2.6.1	Second Previous Year Surplus	-46,589	2,482
2.3.2.6.2	Operating Reserve Fund		
2.3.2.7.0	Other Revenue		
2.3.2.7.1	Interest Income		
2.3.2.7.2	HST Rebate		
2.3.2.7.9	Other (Specify).....		
2.3.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	90868	161267

2026 COMMUNITY DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
6.3.0.0.0	COMMUNITY DEVELOPMENT SERVICES		
6.3.2.0.0	ADMINISTRATION		
6.3.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	19,160	46,523
6.3.2.1.0	Personnel		
6.3.2.1.1	Salaries and Benefits	92,902	103,614
6.3.2.1.2	Travel	1,500	4,000
6.3.2.1.3	Training and Development	1,000	4,000
6.3.2.1.9	Other (Specify)..... Committee Expenses	2,500	2,000
6.3.2.2.0	Other Administrative Services		
6.3.2.2.1	Advertising and Public Relations	5,000	5,000
6.3.2.2.2	Liability Insurance		
6.3.2.2.3	Professional Services	30,000	0
6.3.2.2.4	Legal Services		
6.3.2.2.5	Office Building		
6.3.2.2.6	Office Equipment and Supplies	5,000	3,000
6.3.2.2.7	Printing and Copying	1,000	0
6.3.2.2.8	Telecommunications	1,600	1,750
6.3.2.2.9	Other (Specify)..... ESIC Project	12,173	15,000
6.3.2.T.T	TOTAL ADMINISTRATION	171835	184887
6.3.4.0.0	FISCAL SERVICES		
6.3.4.1.0	Interest		
6.3.4.1.1	Current Operations		
6.3.4.1.2	Short-Term borrowing for capital projects		
6.3.4.1.3	Long-Term Debt		
6.3.4.2.0	Other Financing Charges		
6.3.4.2.1	Debenture Discounts		
6.3.4.2.2	Cost of Issuing & Selling New Debentures		
6.3.4.2.3	Banking Service Charge		
6.3.4.2.9	Other (Specify).....		
6.3.4.3.0	Transfers to Funds and Reserves		
6.3.4.3.1	Capital Fund - Debt Repayment		
6.3.4.3.2	Capital Fund - Asset Acquisition		
6.3.4.3.3	Capital Reserve		
6.3.4.3.4	Operating Reserve		
6.3.4.4.0	Other Fiscal Services		
6.3.4.4.3	Second Previous Year Deficit		
6.3.4.4.9	Other (Specify).....		
6.3.4.T.T	TOTAL FISCAL SERVICES		
6.3.T.T.T	TOTAL EXPENDITURES	171835	184887

2026 COMMUNITY DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

KINGS REGIONAL SERVICE COMMISSION _____

2026 REGIONAL TRANSPORTATION SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page RT-3)	\$ 108231
2. Less: Revenue from other sources (from page RT-2)	\$ 95326
Net Budget to be raised from participating members	\$ 12905

MEMBER CHARGES

Member	2021 Census Population	2025 Tax Base	Member Share*
1 Sussex	6,030	792,335,140	3,949
2 Valley Waters	4,545	544,172,315	2,852
3 Butternut Valley	5,435	537,924,798	3,110
4 Kings Rural District	4,725	580,335,858	2,994
5			
6			
7			
8			
9			
10			
			\$ 12905

CAPITAL BUDGET

Total Cost Capital - Regional Transportation Services Fund (from page RT-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

2026 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

REVENUE			
		2025 BUDGET	2026 BUDGET
2.4.0.0.0	REGIONAL TRANSPORTATION SERVICES		
2.4.2.0.0	REVENUE FROM OTHER SOURCES		
2.4.2.5.0	Government Transfers		
2.4.2.5.1	RSSF.....	34,580	50,000
2.4.2.5.2	PETL Funding.....		
2.4.2.5.3	(Specify).... CIN Funds from ESIC	50,000	50,000
2.4.2.5.4	(Specify).....		
2.4.2.5.5	(Specify).....		
2.4.2.5.6	(Specify).....		
2.4.2.6.0	Transfers from Own Sources		
2.4.2.6.1	Second Previous Year Surplus	1233	-4,674
2.4.2.6.2	Operating Reserve Fund		
2.4.2.7.0	Other Revenue		
2.4.2.7.1	Interest Income		
2.4.2.7.2	HST Rebate		
2.4.2.7.9	Other (Specify).....		
2.4.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	85813	95326

2026 REGIONAL TRANSPORTATION SERVICES OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
6.4.0.0.0	REGIONAL TRANSPORTATION SERVICES		
6.4.2.0.0	ADMINISTRATION		
6.4.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	19,160	33,231
6.4.2.1.0	Personnel		
6.4.2.1.1	Salaries and Benefits		
6.4.2.1.2	Travel		
6.4.2.1.3	Training and Development		
6.4.2.1.9	Other (Specify).....		
6.4.2.2.0	Other Administrative Services		
6.4.2.2.1	Advertising and Public Relations		
6.4.2.2.2	Liability Insurance		
6.4.2.2.3	Professional Services	50,000	25,000
6.4.2.2.4	Legal Services		
6.4.2.2.5	Office Building		
6.4.2.2.6	Office Equipment and Supplies		
6.4.2.2.7	Printing and Copying		
6.4.2.2.8	Telecommunications		
6.4.2.2.9	Other (Specify)..... Transfer Dial-a-Ride	50,000	50,000
6.4.2.T.T	TOTAL ADMINISTRATION	119160	108231
6.4.4.0.0	FISCAL SERVICES		
6.4.4.1.0	Interest		
6.4.4.1.1	Current Operations		
6.4.4.1.2	Short-Term borrowing for capital projects		
6.4.4.1.3	Long-Term Debt		
6.4.4.2.0	Other Financing Charges		
6.4.4.2.1	Debenture Discounts		
6.4.4.2.2	Cost of Issuing & Selling New Debentures		
6.4.4.2.3	Banking Service Charge		
6.4.4.2.9	Other (Specify).....		
6.4.4.3.0	Transfers to Funds and Reserves		
6.4.4.3.1	Capital Fund - Debt Repayment		
6.4.4.3.2	Capital Fund - Asset Acquisition		
6.4.4.3.3	Capital Reserve		
6.4.4.3.4	Operating Reserve		
6.4.4.4.0	Other Fiscal Services		
6.4.4.4.3	Second Previous Year Deficit		
6.4.4.4.9	Other (Specify).....		
6.4.4.T.T	TOTAL FISCAL SERVICES		
6.4.T.T.T	TOTAL EXPENDITURES	119160	108231

2026 REGIONAL TRANSPORTATION SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

KINGS REGIONAL SERVICE COMMISSION _____

2026 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page PSC-4)	\$ 8146
2. Less: Revenue from other sources (from page PSC-2)	\$ 7237
Net Budget to be raised from participating members	\$ 909

MEMBER CHARGES

Member	2021 Census Population	2025 Tax Base	Member Share*
1 Sussex	6,030	792,335,140	278
2 Valley Waters	4,545	544,172,315	201
3 Butternut Valley	5,435	537,924,798	219
4 Kings Rural District	4,725	580,335,858	211
5			
6			
7			
8			
9			
10			
			\$ 909

CAPITAL BUDGET

Total Cost Capital - Regional Public Safety Committee Services Fund (from page PSC-Cap	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

2026 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

REVENUE			
		2025 BUDGET	2026 BUDGET
2.5.0.0.0	REGIONAL PUBLIC SAFETY COMMITTEE SERVICES		
2.5.2.0.0	REVENUE FROM OTHER SOURCES		
2.5.2.5.0	Government Transfers		
2.5.2.5.1	RSSF.....	7,137	4,073
2.5.2.5.2	PETL Funding.....		
2.5.2.5.3	(Specify).....		
2.5.2.5.4	(Specify).....		
2.5.2.5.5	(Specify).....		
2.5.2.5.6	(Specify).....		
2.5.2.6.0	Transfers from Own Sources		
2.5.2.6.1	Second Previous Year Surplus	1,330	3,164
2.5.2.6.2	Operating Reserve Fund		
2.5.2.7.0	Other Revenue		
2.5.2.7.1	Interest Income		
2.5.2.7.2	HST Rebate		
2.5.2.7.9	Other (Specify).....		
2.5.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	8467	7237

2026 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
6.5.0.0.0	REGIONAL PUBLIC SAFETY COMMITTEE SERVICES		
6.5.2.0.0	ADMINISTRATION		
6.5.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	12,773	6,646
6.5.2.1.0	Personnel		
6.5.2.1.1	Salaries and Benefits		
6.5.2.1.2	Travel		
6.5.2.1.3	Training and Development		
6.5.2.1.9	Other (Specify)..... Committee Expenses	1,500	1500
6.5.2.2.0	Other Administrative Services		
6.5.2.2.1	Advertising and Public Relations		
6.5.2.2.2	Liability Insurance		
6.5.2.2.3	Professional Services		
6.5.2.2.4	Legal Services		
6.5.2.2.5	Office Building		
6.5.2.2.6	Office Equipment and Supplies		
6.5.2.2.7	Printing and Copying		
6.5.2.2.8	Telecommunications		
6.5.2.2.9	Other (Specify).....		
6.5.2.T.T	TOTAL ADMINISTRATION	14273	8146
6.5.3.0.0	REGIONAL SERVICES		
6.5.3.1.0	Regional Policing Collaboration		
6.5.3.1.2	Administration		
6.5.3.1.3	Travel		
6.5.3.1.4	Professional Services		
6.5.3.1.9	Other (Specify).....		
6.5.3.1.S.T	Subtotal		
6.5.3.2.0	Regional Emergency Measures Planning		
6.5.3.2.2	Administration		
6.5.3.2.3	Travel		
6.5.3.2.4	Professional Services		
6.5.3.2.9	Other (Specify).....		
6.5.3.2.S.T	Subtotal		
6.5.3.3.0	Other Service Provided to All Members Specify		
6.5.3.3.2	Administration		
6.5.3.3.3	Travel		
6.5.3.3.4	Professional Services		
6.5.3.3.9	Other (Specify).....		
6.5.3.3.S.T	Subtotal		

2026 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
6.5.4.0.0	FISCAL SERVICES		
6.5.4.1.0	Interest		
6.5.4.1.1	Current Operations		
6.5.4.1.2	Short-Term borrowing for capital projects		
6.5.4.1.3	Long-Term Debt		
6.5.4.2.0	Other Financing Charges		
6.5.4.2.1	Debenture Discounts		
6.5.4.2.2	Cost of Issuing & Selling New Debentures		
6.5.4.2.3	Banking Service Charge		
6.5.4.2.9	Other (Specify).....		
6.5.4.3.0	Transfers to Funds and Reserves		
6.5.4.3.1	Capital Fund - Debt Repayment		
6.5.4.3.2	Capital Fund - Asset Acquisition		
6.5.4.3.3	Capital Reserve		
6.5.4.3.4	Operating Reserve		
6.5.4.4.0	Other Fiscal Services		
6.5.4.4.3	Second Previous Year Deficit		
6.5.4.4.9	Other (Specify).....		
6.5.4.T.T	TOTAL FISCAL SERVICES		
6.5.T.T.T	TOTAL EXPENDITURES	14273	8146

2026 REGIONAL PUBLIC SAFETY COMMITTEE SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

KINGS REGIONAL SERVICE COMMISSION _____

2026 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES
OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page SRC-4)	\$ 761025
2. Less: Revenue from other sources (from page SRC-2)	\$ 138733
Net Budget to be raised from participating members	\$ 622292

MEMBER CHARGES

Member	2021 Census Population	2025 Tax Base	Member Share*
1 Sussex	6,030	792,335,140	190,421
2 Valley Waters	4,545	544,172,315	137,527
3 Butternut Valley	5,435	537,924,798	149,972
4 Kings Rural District	4,725	580,335,858	144,372
5			
6			
7			
8			
9			
10			
			\$ 622292

CAPITAL BUDGET

Total Cost Capital - Regional Sport, Recreation and Cultural Infrastructure Support and Development Services Fund (from page SRC-Capital)	\$
Less: Total sources of funds	\$
Total Long-term borrowing	\$

* Note: Allocation on 50-50 proportional basis of population and tax base

2026 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

REVENUE			
		2025 BUDGET	2026 BUDGET
2.6.0.0.0	REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES		
2.6.2.0.0	REVENUE FROM OTHER SOURCES		
2.6.2.5.0	Government Transfers		
2.6.2.5.1	RSSF.....		135,442
2.6.2.5.2	PETL Funding.....		
2.6.2.5.3	(Specify).....		
2.6.2.5.4	(Specify).....		
2.6.2.5.5	(Specify).....		
2.6.2.5.6	(Specify).....		
2.6.2.6.0	Transfers from Own Sources		
2.6.2.6.1	Second Previous Year Surplus	-11,379	3,291
2.6.2.6.2	Operating Reserve Fund		
2.6.2.7.0	Other Revenue		
2.6.2.7.1	Interest Income		
2.6.2.7.2	HST Rebate		
2.6.2.7.9	Other (Specify).....		
2.6.T.T.T	TOTAL REVENUE FROM OTHER SOURCES	-11,379	138733

2026 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
6.6.0.0.0	REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES		
6.6.2.0.0	ADMINISTRATION		
6.6.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)	12,773	66,461
6.6.2.1.0	Personnel		
6.6.2.1.1	Salaries and Benefits		
6.6.2.1.2	Travel		
6.6.2.1.3	Training and Development		
6.6.2.1.9	Other (Specify)..... Committee Expenses	1,000	1,000
6.6.2.2.0	Other Administrative Services		
6.6.2.2.1	Advertising and Public Relations		
6.6.2.2.2	Liability Insurance		
6.6.2.2.3	Professional Services		
6.6.2.2.4	Legal Services		
6.6.2.2.5	Office Building		
6.6.2.2.6	Office Equipment and Supplies		
6.6.2.2.7	Printing and Copying		
6.6.2.2.8	Telecommunications		
6.6.2.2.9	Other (Specify).....		
6.6.2.T.T	TOTAL ADMINISTRATION	13773	67461
6.6.3.0.0	REGIONAL SERVICES		
6.6.3.1.0	Regional Sport, Recreation and Culture Infrastructure Planning and Cost- Sharing		
6.6.3.1.2	Administration		
6.6.3.1.3	Travel		
6.6.3.1.4	Professional Services		
6.6.3.1.9	Other (Specify).....		
6.6.3.1.S.T	Subtotal		
6.6.3.2.0	Other Service Provided to All Members		
6.6.3.2.2	Administration		
6.6.3.2.3	Travel		
6.6.3.2.4	Professional Services		
6.6.3.2.9	Other (Specify)..... Reg. Library + Nutrien Centre Transfer	531,041	693,564
6.6.3.2.S.T	Subtotal	531041	693564
6.6.4.0.0	FISCAL SERVICES		
6.6.4.1.0	Interest		
6.6.4.1.1	Current Operations		
6.6.4.1.2	Short-Term borrowing for capital projects		
6.6.4.1.3	Long-Term Debt		
6.6.4.2.0	Other Financing Charges		
6.6.4.2.1	Debenture Discounts		
6.6.4.2.2	Cost of Issuing & Selling New Debentures		
6.6.4.2.3	Banking Service Charge		
6.6.4.2.9	Other (Specify).....		

2026 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
6.6.4.3.0	Transfers to Funds and Reserves		
6.6.4.3.1	Capital Fund - Debt Repayment		
6.6.4.3.2	Capital Fund - Asset Acquisition		
6.6.4.3.3	Capital Reserve		
6.6.4.3.4	Operating Reserve		
6.6.4.4.0	Other Fiscal Services		
6.6.4.4.3	Second Previous Year Deficit		
6.6.4.4.9	Other (Specify).....		
6.6.4.T.T	TOTAL FISCAL SERVICES		
6.6.T.T.T	TOTAL EXPENDITURES	544814	761025

2026 REGIONAL SPORT, RECREATION AND CULTURAL INFRASTRUCTURE SUPPORT AND DEVELOPMENT SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									

2026 OTHER SHARED SERVICES OPERATING & CAPITAL BUDGETS

OPERATING BUDGET

1. Total Budget (from page OT-3)

\$ _____

2. Less: Revenue from other sources (from page OT-2)

\$ _____

Net Budget to be raised from participating members

\$ _____

MEMBER CHARGES

Cost Sharing Data

Member	Specify:_____	Specify:_____	Member Share
1 _____	_____	_____	_____
2 _____	_____	_____	_____
3 _____	_____	_____	_____
4 _____	_____	_____	_____
5 _____	_____	_____	_____
6 _____	_____	_____	_____
7 _____	_____	_____	_____
8 _____	_____	_____	_____
9 _____	_____	_____	_____
10 _____	_____	_____	_____
			\$ _____

CAPITAL BUDGET

Total Cost Capital - Other Shared Services Fund (from page OT-Capital)

\$ _____

Less: Total sources of funds

\$ _____

Total Long-term borrowing

\$ _____

2026 OTHER SHARED SERVICES OPERATING BUDGET

REVENUE			
		2025 BUDGET	2026 BUDGET
3.1.0.0.0	OTHER SHARED SERVICES		
3.1.2.0.0	REVENUE FROM OTHER SOURCES		
3.1.2.5.0	Government Transfers		
3.1.2.5.1	RSSF.....		
3.1.2.5.2	PETL Funding.....		
3.1.2.5.3	(Specify).....		
3.1.2.5.4	(Specify).....		
3.1.2.5.5	(Specify).....		
3.1.2.5.6	(Specify).....		
3.1.2.6.0	Transfers from Own Sources		
3.1.2.6.1	Second Previous Year Surplus		
3.1.2.6.2	Operating Reserve Fund		
3.1.2.7.0	Other Revenue		
3.1.2.7.1	Interest Income		
3.1.2.7.2	HST Rebate		
3.1.2.7.9	Other (Specify).....		
3.1.T.T.T	TOTAL REVENUE FROM OTHER SOURCES		

2026 OTHER SHARED SERVICES OPERATING BUDGET

EXPENDITURE			
		2025 BUDGET	2026 BUDGET
7.1.0.0.0	OTHER SHARED SERVICES		
7.1.2.0.0	ADMINISTRATION		
7.1.2.0.1	ALLOCATION FROM CORPORATE SERVICES (from page CS-1)		
7.1.2.1.0	Personnel		
7.1.2.1.1	Salaries and Benefits		
7.1.2.1.2	Travel		
7.1.2.1.3	Training and Development		
7.1.2.1.9	Other (Specify).....		
7.1.2.2.0	Other Administrative Services		
7.1.2.2.1	Advertising and Public Relations		
7.1.2.2.2	Liability Insurance		
7.1.2.2.3	Professional Services		
7.1.2.2.4	Legal Services		
7.1.2.2.5	Office Building		
7.1.2.2.6	Office Equipment and Supplies		
7.1.2.2.7	Printing and Copying		
7.1.2.2.8	Telecommunications		
7.1.2.2.9	Other (Specify).....		
7.1.2.T.T	TOTAL ADMINISTRATION		
7.1.4.0.0	FISCAL SERVICES		
7.1.4.1.0	Interest		
7.1.4.1.1	Current Operations		
7.1.4.1.2	Short-Term borrowing for capital projects		
7.1.4.1.3	Long-Term Debt		
7.1.4.2.0	Other Financing Charges		
7.1.4.2.1	Debenture Discounts		
7.1.4.2.2	Cost of Issuing & Selling New Debentures		
7.1.4.2.3	Banking Service Charge		
7.1.4.2.9	Other (Specify).....		
7.1.4.3.0	Transfers to Funds and Reserves		
7.1.4.3.1	Capital Fund - Debt Repayment		
7.1.4.3.2	Capital Fund - Asset Acquisition		
7.1.4.3.3	Capital Reserve		
7.1.4.3.4	Operating Reserve		
7.1.4.4.0	Other Fiscal Services		
7.1.4.4.3	Second Previous Year Deficit		
7.1.4.4.9	Other (Specify).....		
7.1.4.T.T	TOTAL FISCAL SERVICES		
7.1.T.T.T	TOTAL EXPENDITURES		

2026 OTHER SHARED SERVICES CAPITAL BUDGET

CAPITAL EXPENDITURES		SOURCES OF FUNDS							
Tangible Capital Assets	Total Capital Cost	Capital Grants	Capital Reserve Fund	Operating Fund	Trade - Ins	Other	Total Sources of Funds	Long-term Borrowing	Debt repayment term
1									
2									
3									
4									
5									
6									
TOTAL									

FUNDING DETAILS									
Capital Grant		Amount	Purpose/Description						
1									
2									
3									
Other Sources of Funding		Amount	Purpose/Description						
1									
2									
Long-Term Borrowing Summary		Amount							
20 Years									
15 Years									
10 Years									
7 Years									
5 Years									
TOTAL BORROWING									